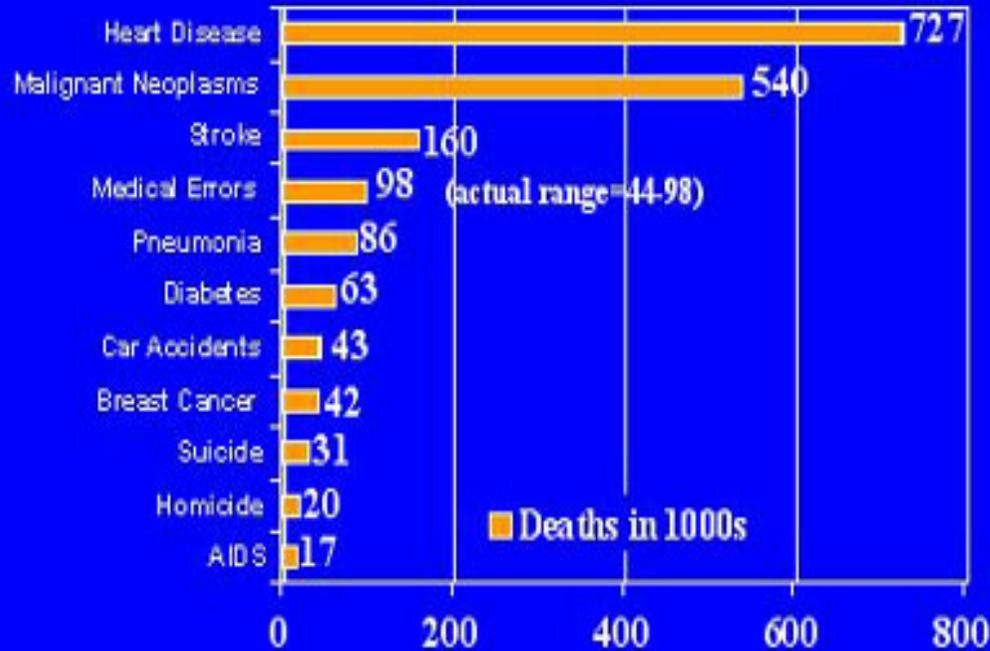


(how to avoid)
Making Medical Mistakes

Leading Causes of Deaths in the U.S. in 1997



Data from: *To Err Is Human: Building a Safer Health System*.
IOM, 2000; CDC mortality data, 1997.

Linda Kohn, Janet Corrigan,
Molla Donaldson 1999

*Committee on Quality of
Health Care in America*

**44,000 to 98,000 die as a
result of preventable
medical errors**

Linda Kohn, Janet Corrigan,
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**44,000 to 98,000 die as a
result of preventable
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BOOK CLASSIFICATION GUIDE

B	philosophy	K	law
BJ	ethics	L	education
BL	religion	PE1471	essay writing
GN	anthropology	PE1475	writing, medical & scientific
H	social sciences	PN1478	report writing
HD	management	PN4121	public speaking
HD7255	disability, rehabilitation	PN4776	editing
HF	personnel management	Q	science
HM	sociology	QA	mathematics
HQ	family, marriage, adoption	QA76	computing
HQ1961	sociology of the aged	QA776	statistics
HQ1236	women	QH	biology
HV	social pathology	QL	zoology
HV6543	suicide	QP	comparative physiology
J	politics		

PRE-CLINICAL SCIENCES

QS	anatomy	QW	bacteriology & immunology
QT	physiology	QX	parasitology
QU	biochemistry	QY	clinical pathology
QV	pharmacology	QZ	pathology

MEDICINE AND RELATED SUBJECTS

W	medical profession	WO	surgery
WA	public health	WO200	anaesthetics
WB	medical practice	WP	gynecology
WC	infectious diseases	WQ	obstetrics
WD160	deficiency diseases	WR	dermatology
WD260	metabolic diseases	WS	paediatrics
WD700	aviation, space medicine	WT	geriatrics
WE	musculoskeletal system	WU	dentistry & oral surgery
WF	respiratory system	WV	ear, nose & throat
WG	cardiovascular system	WW	ophthalmology
WH	blood and lymphatic systems	WX	hospitals
WI	gastrointestinal system	WY	nursing
WJ	urogenital system	WZ	history of medicine
WK	endocrine system	Z	bibliography & library science
WL	nervous system		
WM	psychiatry		
WN	radiology medicine		

L'Netherlands classification guide

Why??? - the Person Approach

focus on unsafe act and therefore its
perpetrator

blames aberrant mental processes

forgetfulness, carelessness,
negligence, recklessness

The Person Approach

Emotionally satisfying

Chimes with 'people as free agents'

In interests of managers

Legally convenient

Why?? - the System Approach

Humans are fallible and will err

Errors consequences not causes

Origins 'upstream' in conditions and
practises

Clinical decision making



Problem solving

Emphasizes cognitive processes underlying handling of clinical information.

Ways of putting it together

Decision making

Describes how clinicians choose one rather than another diagnosis

Problem solving approaches

- Hypothesis based
- List based
- Pattern based
- Solution based

Personal biases

* Anchoring on one piece of information

- * Bandwagon effect –doing/believing things because many other people do

- * Bias blind spot –seeing oneself as less biased than other people

- * Choice-supportive bias –remembering one's choices as better than they were

- * Confirmation bias –searching for/interpreting information to confirm preconceptions

- * Illusion of control –overestimating one's influence over other external events.

- * Impact bias – the tendency to overestimate the length or the intensity of the impact of future feeling states

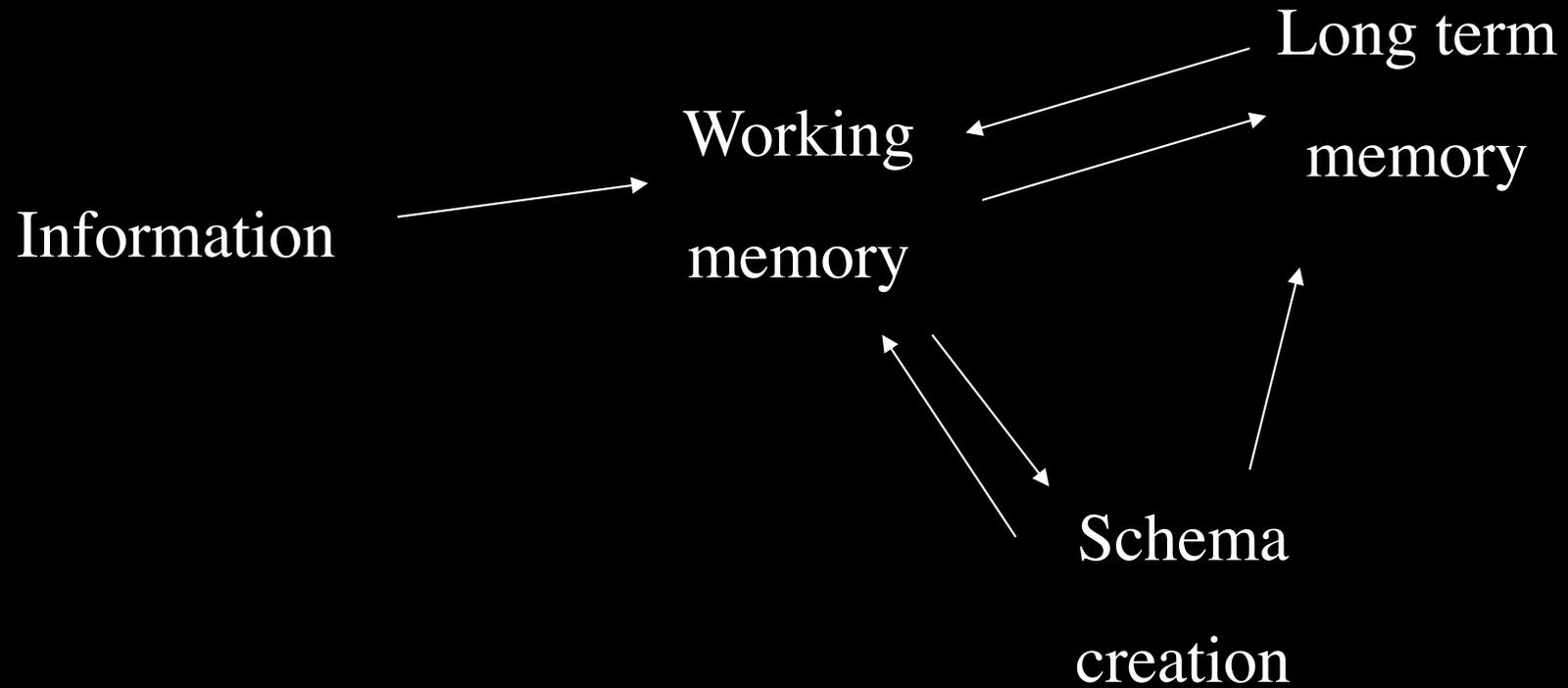
- * Information bias –seeking information even when it cannot affect action

- * Omission bias – the tendency to judge harmful actions as worse, or less moral, than equally harmful omissions (inactions)

- * Reactance –doing the opposite of what someone wants you to do to resist an attempt to constrain your freedom of choice.

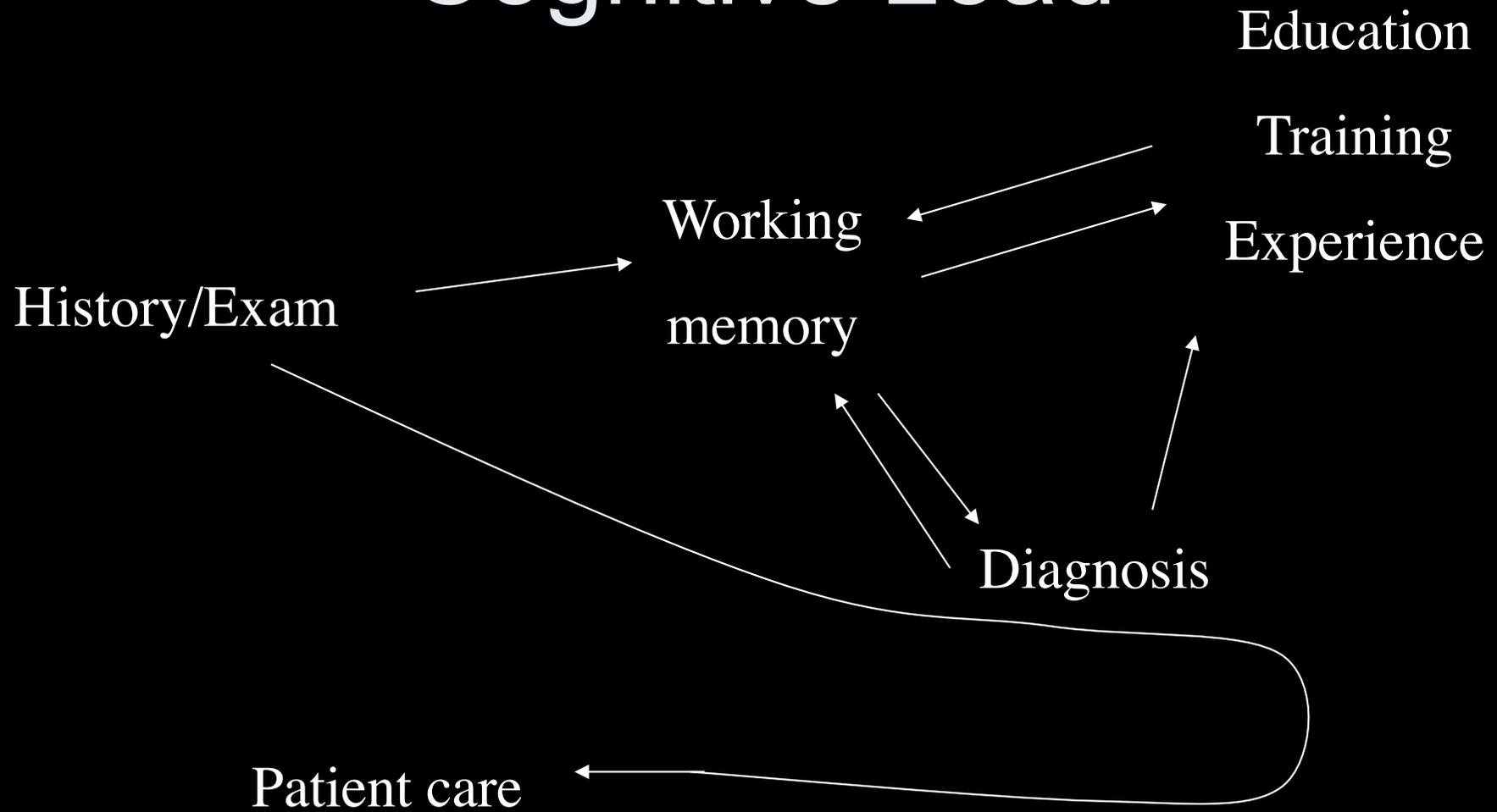
- * Semmelweis reflex – the tendency to reject new evidence that contradicts an established paradigm

Cognitive Load



Sweller 1991

Cognitive Load



Cognitive Load

7 ± 2

Intrinsic cognitive load

inherent difficulty of task

Extrinsic cognitive load

distractions

Germane cognitive load

creating the schema

Types of errors made

system

communication

blinkering

bravado

ignorance

sloth

triage/prioritisation

un-teamwork

training/skills

loss of perspective

So far.....

doctors have multiple strategies to make decisions

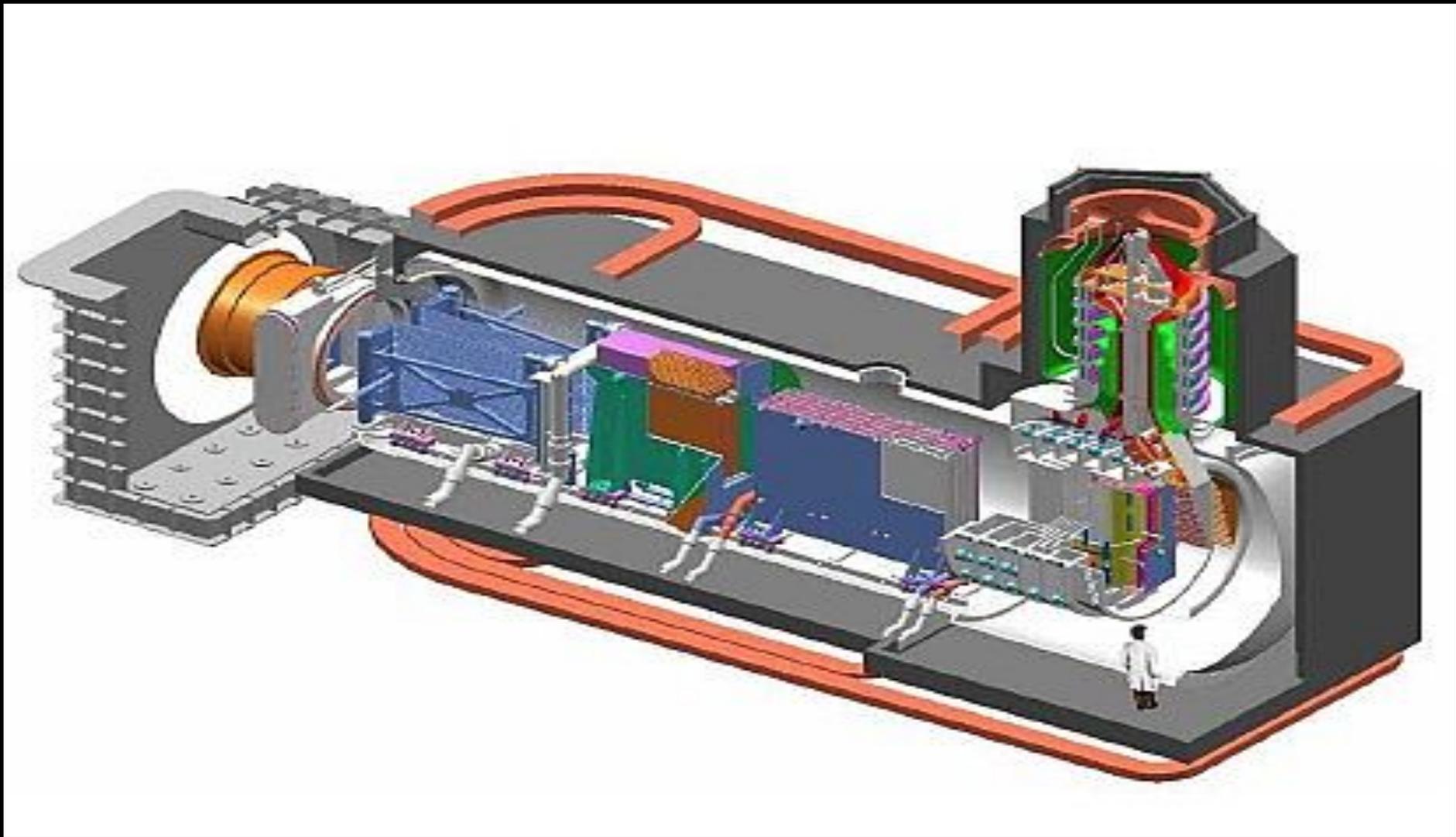
doctors often get it wrong....

.....with consequences

doctors are susceptible to multiple biases

a doctor's brain is like any other human brain

A system approach



Humans are fallible

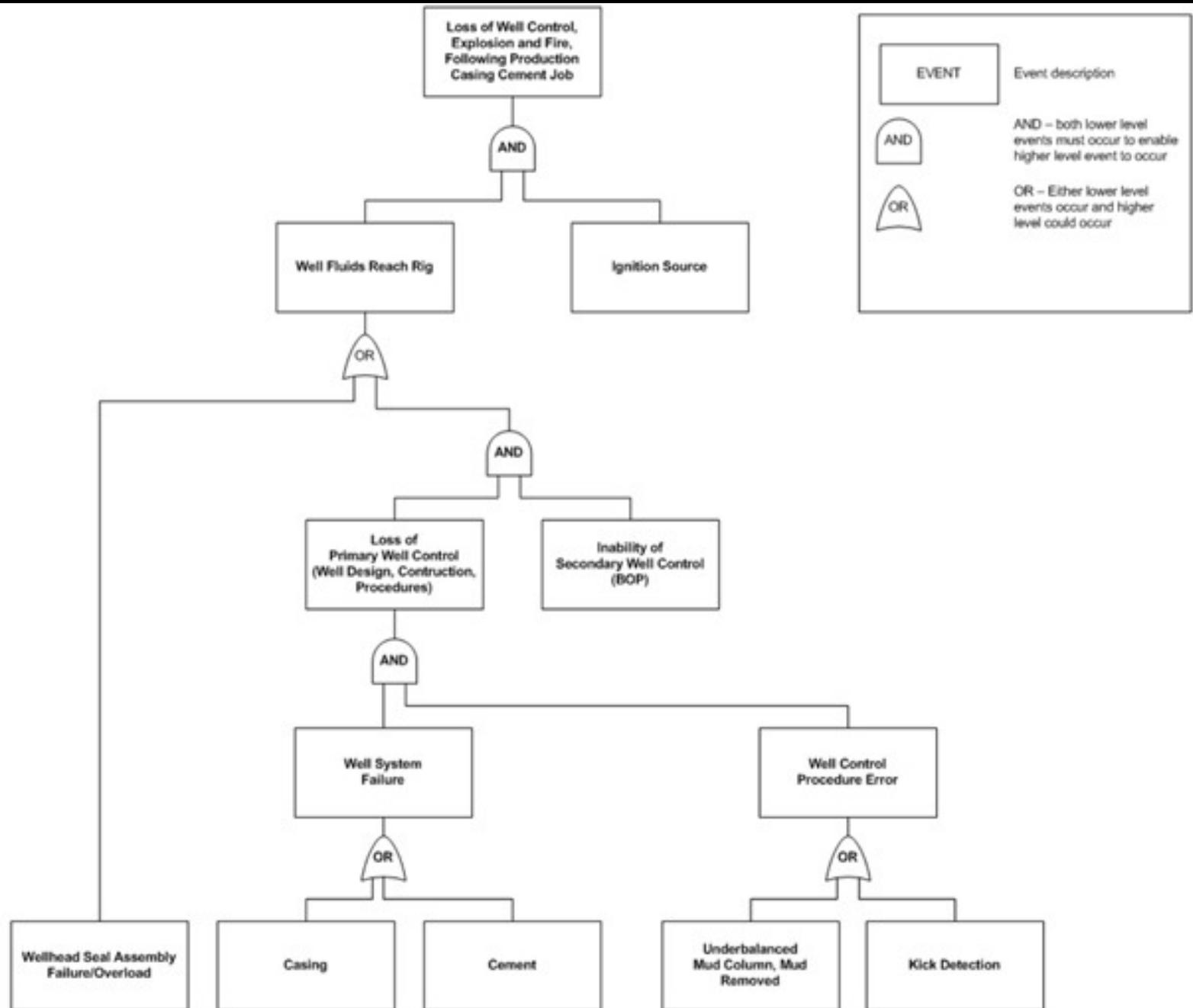
Systems based on humans will be prone to errors

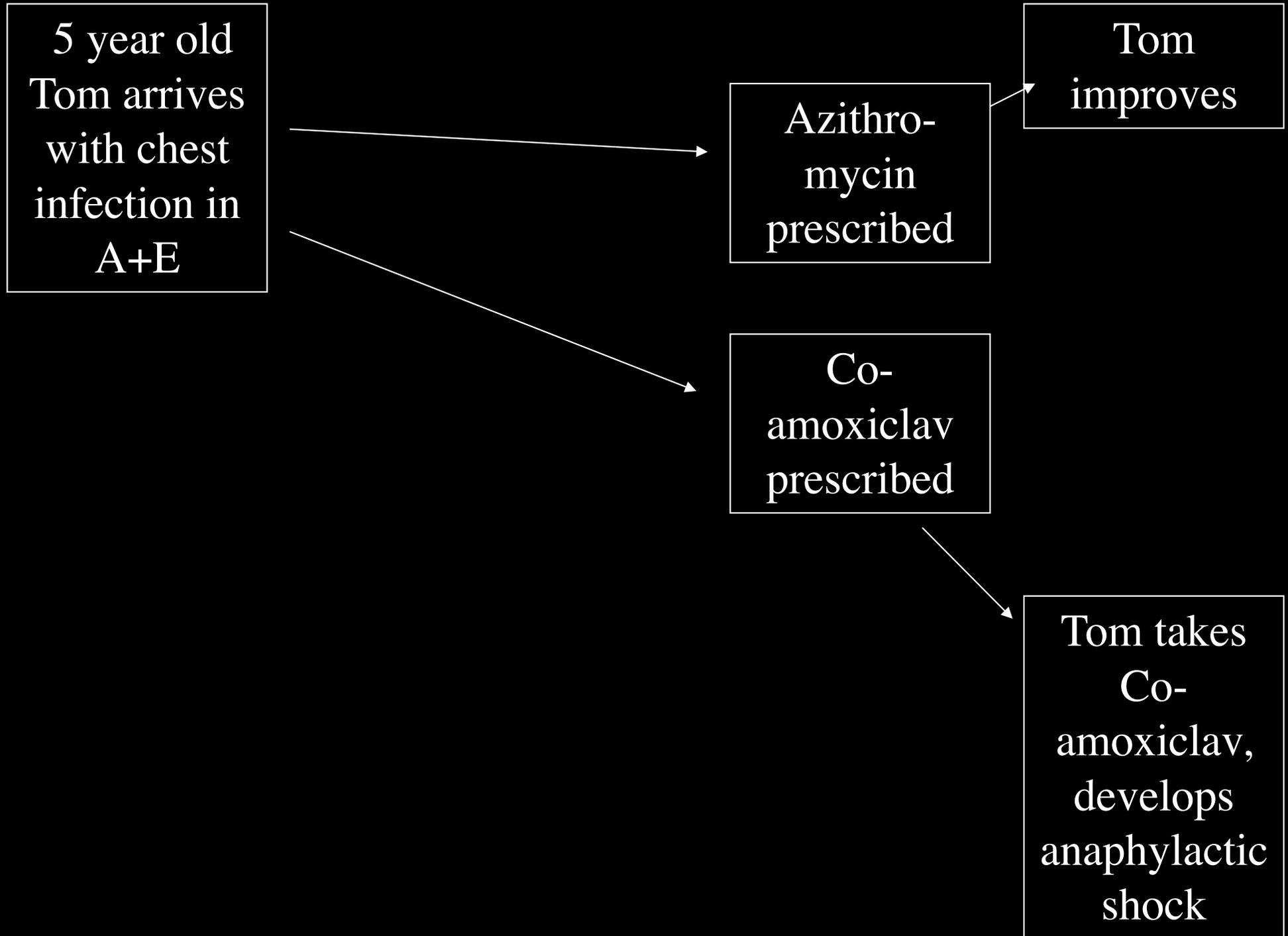
System design can reduce potential for errors

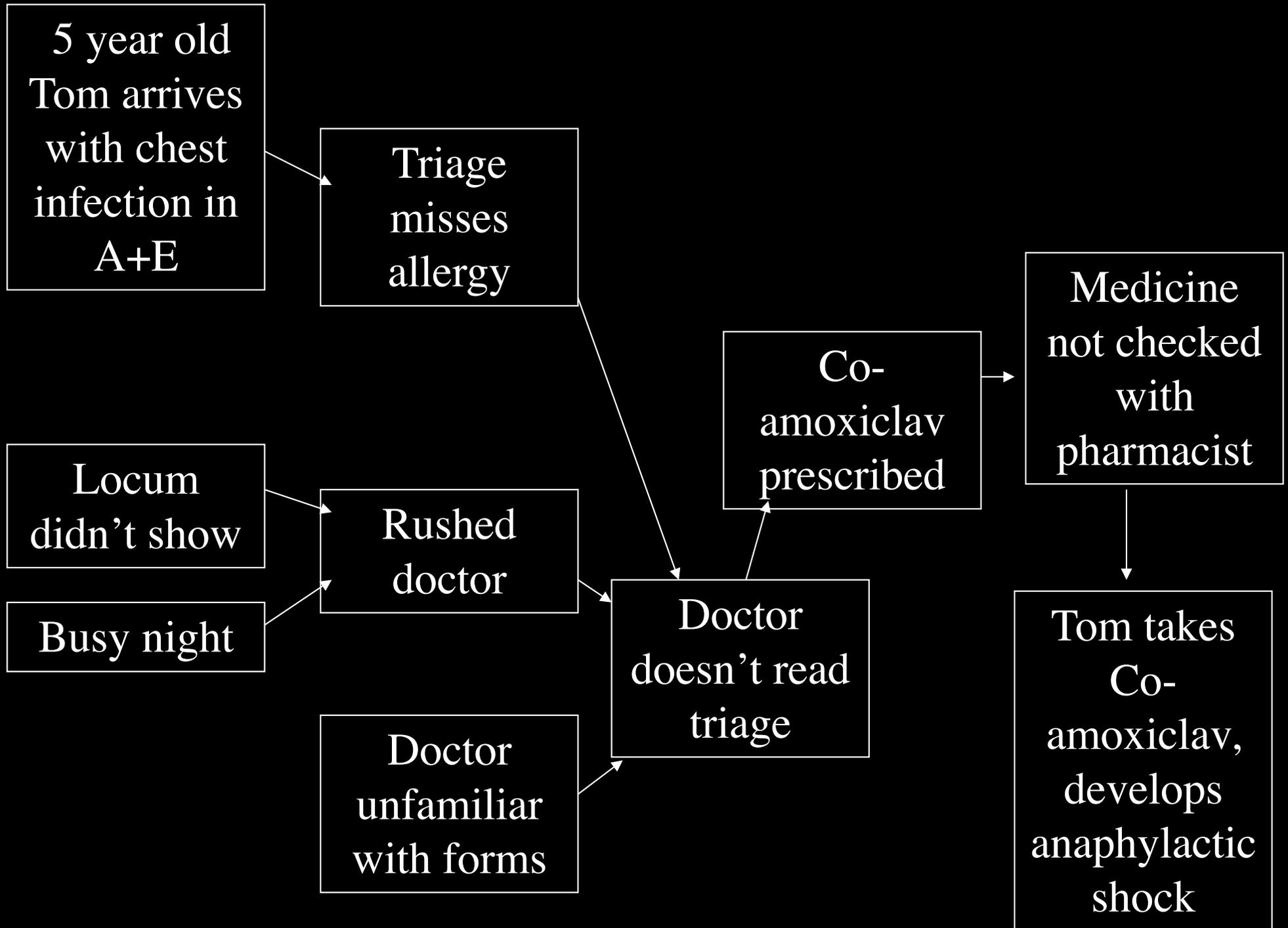
Multiple defences can avoid errors

Complex adaptive systems can mitigate evolving errors

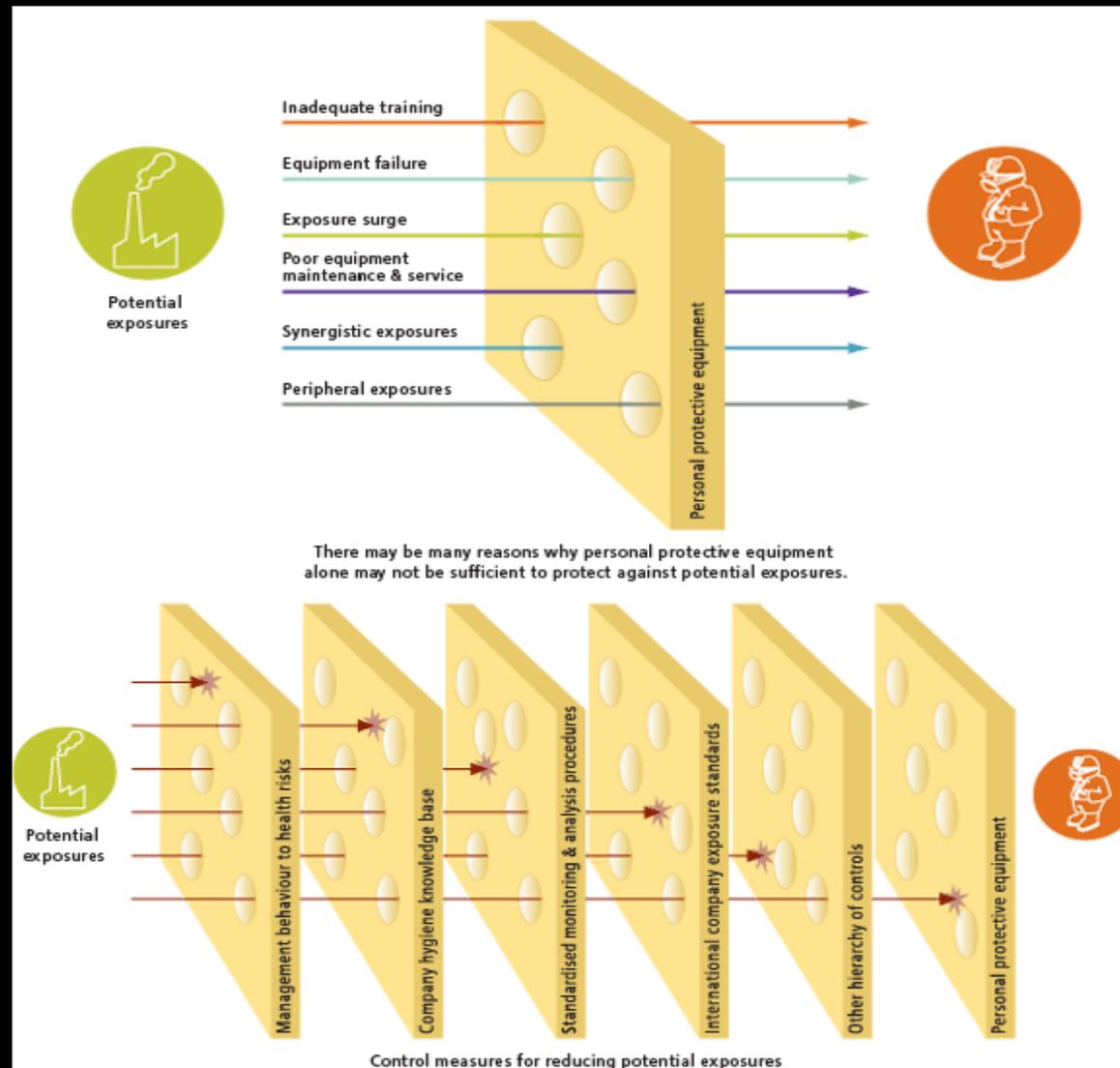
The Fault Tree







Multiple layers of defence - the swiss cheese model



Holes in the cheese

Unsafe acts

errors or violations (exceptional or routine)

Preconditions

internal operator state, poor procedures

Unsafe supervision

Organisational

resources, organisational culture, processes

Organisational Learning

Most adverse outcomes have already
nearly happened

Cultural shift - report, analysis, change



National Fire Fighter Near - Miss Reporting System

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Welcome to the National Fire Fighter Near-Miss Reporting System

The National Fire Fighter Near-Miss Reporting System is a voluntary, confidential, non-punitive and secure reporting system with the goal of improving fire fighter safety.

Submitted reports will be reviewed by fire service professionals. Identifying descriptions are removed to protect your identity. The report is then posted on this web site for other fire fighters to use as a learning tool.

[Submit a Report](#)

[Questions? Ask a Report Reviewer](#)



Photos by Jason R. Henske/Fyrfoto.com

Check it Out

The official Near-Miss video is now available to view from our homepage. To download the video visit our Resources Page-Videos and Photos.

Report of the Week

- [ROTW 092310: "Every green isn't a guaranteed 'go'." \(10-1033\) \(Defensive Driving\)](#)
- [ROTW 091610: "Opposing hoselines are harmful to health and welfare." \(10-1046\) \(Opposing Hoselines\)](#)
- [ROTW 090910: "The tools get heavier with each passing minute." \(10-1070\) \(Chain Saw Use\)](#)
- [Past Reports of the Week](#)

Many of our files are PDFs and require Adobe Acrobat reader.



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In Affiliation
With:



Take home messages....

HCPs really try hard, but “to err is human”

Systems based around fallible

components must act to minimise error

need multiple safeguards

require thinking HCPs to spot when its going wrong